Christensen Institute

3 critical must-know's about

JOBS TO BE DONE

Jobs to Be Done (JTBD) is a lens that reveals the circumstances—or forces—that drive people and organizations toward and away from decisions. Here are 3 critical considerations to keep in mind!

A JOB INCORPORATES THREE KEY ELEMENTS

All Jobs incorporate functional, social, and emotional forces at play in decision-making.

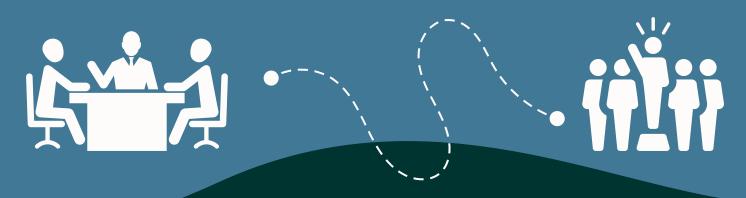
EXAMPLE: A PERSON HIRING A NEW HOME MAY HAVE THE JOB: "HELP ME HAVE A SPACE LARGE ENOUGH FOR MY EXPANDING FAMILY," WHICH WILL HAVE FUNCTIONAL (E.G., SPACE, SIZE), SOCIAL (E.G., FAMILY DYNAMICS, NEIGHBORS), AND EMOTIONAL (E.G., CARETAKING, ACHIEVEMENT) ELEMENTS TO IT.



WE HIRE FOR DIFFERENT
JOBS BASED ON OUR
CHANGING CIRCUMSTANCES.

Circumstances are subject to change.

EXAMPLE: WHEN A SCHOOL DISTRICT IMPLEMENTS A NEW TECHNOLOGY, THE JOB OF LEADERSHIP COULD BE: "HELP ME REMAIN COMPLIANT WITH STATE FUNDING." OVER TIME, AS THE DISTRICT DISCOVERS BEST PRACTICES AND INCREASING TEACHER APPROVAL OF THE TECH TOWARD IMPROVING STUDENT OUTCOMES, THE DISTRICT MAY PRIORITIZE: "HELP ME BE AN INNOVATIVE LEADER AMONG DISTRICTS IN MY STATE."



JOBS IS NOT ASKING WHY SOMEONE MADE THEIR DECISION.

JTBD methodology is about uncovering a story and discovering underlying circumstances common across specific groups of individuals.

EXAMPLE: STANDARD MARKET RESEARCH MAY ASK SOMEONE WHY THEY PURCHASE A MILKSHAKE FROM A DRIVE-THROUGH, AND ANSWERS TYPICALLY FOCUS ON FLAVOR. HOWEVER, JTBD MAY REVEAL THAT THE CIRCUMSTANCES DRIVING DECISION-MAKING IN MANY CUSTOMERS' DAYS ARE, IN FACT: "HELP ME RELIEVE STRESS WITH AN EASY-TO-HOLD SNACK."







